School Board Agenda Item C-6 August 5, 2003

Executive Summary

Proposed New Job Description and Minimum Qualifications For Distance Learning Outreach Specialist for The School Board of Broward County, Florida

Recommended Organizational Non Chart Position Pay Grade 22

Position Title: Distance Learning Outreach Specialist

<u>Division/Department</u>: Office of the Deputy Superintendent/Chief of Staff/Communications, Strategic Planning & Community Relations/BECON

Pay Grade: 22 (\$43,435 - \$60,498) Point Range: 715 - 754

Salary Schedule: Administrative, Supervisory & Professional/Technical

Recommended Policy Status: New Job Description - First Reading

Rationale: This The expansion of distance learning within the District has created the a need for a Distance Learning Outreach Specialist to serve as a liaison support distance learning efforts between the Broward County School's Schools' distance learning initiative and local, state, national and international communities. The main functions of the job are to assist in the development and coordination of develop and coordinate educationally enriching distance learning opportunities; research, prepare, and submit grant applications; and to provide sitebased training and technical assistance in the use of distance learning equipment; and maintain the distance learning budget. In summary, this job will perform the technical tasks and outreach activities to support the Distance Learning program.

<u>Cost</u>: There will be no <u>additional</u> financial impact to the school district. Funding for this position is already included in the funding for Distance Learning allocated to BECON. Annual salary and fringe benefits are approximately \$56,491.

THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA

JOB DESCRIPTION

POSITION TITLE:

Distance Learning Outreach Specialist

CONTRACT YEAR:

Twelve Months

PAY GRADE:

22

QUALIFICATIONS:

EDUCATION:

Associates degree from an accredited college preferred. A certificate in distance learning administration

applications is required.

EXPERIENCE:

Three (3) years combined experience in distance learning design, implementation, and technology preferred which includes knowledge of and demonstrated skills in the integration of communication technologies used in distance learning; experience in distance learning program development and in working with community resources to

coordinate activities.

OR

EDUCATION:

Standard high school diploma or satisfactory completion of an approved General Education Development (GED) Testing Program and a certificate in distance learning

administration or applications is required.

EXPERIENCE:

Five (5) years combined experience in distance learning design, implementation, and technology required which includes knowledge of and demonstrated skills in the integration of communication technologies used in distance learning: experience in distance learning program development and in working with community resources to

coordinate activities.

ADDITIONAL

REQUIREMENTS:

Bilingual and computer skills preferred.

REPORTS TO:

BECON Distance Learning Coordinator

SUPERVISES:

No supervisory responsibilities

POSITION GOAL:

Assist the BECON Distance Learning Coordinator to develop distance learning opportunities beyond the classroom by providing technical assistance and promoting distance learning activities throughout the local, state, national, and international communities—including local, state, national and international. Secure Enlist the help of community volunteers to participate in distance learning initiatives.

ESSENTIAL PERFORMANCE RESPONSIBILITIES:

The Distance Learning Outreach Specialist shall:

- 1. develop, coordinate, and maintain support distance learning programs in the areas of special events, community outreach, and international cultural exchange for Broward County Schools.
- 2. design, prepare specifications and implement assist in the implementation of an exterior distance learning video communications network.
- 3. design and implement a distance learning content provider network.
- 4. demonstrate the performance of the various steps in the cycle of a distance learning project outside of the school district.
- 5. research and implement new distance learning technologies.
- 6. research and prepare assist in preparing grant requests proposals to further expand distance learning capabilities.
- 7. maximize the benefits from the available distance learning technologies by analyzing and solving technical distance learning issues to meet the needs of management.
- 8. provide site visits and training to schools, districts, and communities on a local, regional, national, and international level and community partners for the development and implementation of distance learning projects.
- 9. promote distance learning services through formal and informal meetings, conference, and presentations locally, statewide, nationally and internationally.
- 10. 9. eoordinate with vendors maintain information for the acquisition of distance learning equipment and peripherals for the district.
- 11. 10. provide distance learning technical training to district and school based staff.
- 12. 11. work closely with other departments as it relates to distance learning.
- 13. 12.serve on the <u>Video Subcommittee</u> of the Technology Standards Committee to ensure that distance learning technologies are compliant with district and industry standards.
- 14. 13. assist in writing specifications and standards for distance learning equipment.
- 15. assist the Coordinator in matters related to distance learning.
- 16. 14. perform and promote all activities in compliance with equal employment and non-discrimination policies of the School Board of Broward County.
- 17.15.participate successfully in the training programs offered to increase the individual's skill and proficiency related to the assignments.
- 18. 16. keep informed and updated on all trends in distance learning.
- 19. 17. review current developments, literature and technical sources of information related to job responsibility.
- 20. 18. ensure adherence to good safety procedures.

- 21. 19. follow Federal and State laws, as well as School Board policies.
- 22. 20. perform other duties as assigned by administrator/supervisor or designee

PHYSICAL REQUIREMENTS:

Light work: Exerting up to 20 pounds of force occasionally, and/or up to 10 pounds of force as frequently as needed to move objects.

TERMS OF EMPLOYMENT:

Salary and benefits shall be paid consistent with the District's approved compensation plan. Length of the work year and hours of employment shall be those established by the School Board.

EVALUATION:

Performance will be evaluated in accordance with Board Policy.

Distance Learning Outreach Specialist

Point Range: 715 - 754

Position Factors

- 1. Education Required: Level of education which is required for the position:
- A. High School or G.E.D.
- B. A.A. in related field or specialized (advanced) vocational training.
- C. B.S. or B.A. in related field.
- D. M.S. or M.A. in related field.
- E. Doctorate in related field and/or required specialized training.
- <u>2. Experience Required</u>: Related work experience needed by a person with the specified education background necessary to competently fulfill the requirements of the position. (Not the experience of the incumbent.)
- A. 0-2 years of related Experience
- B. 3-4 years of related Experience
- C. 5-6 years of related Experience
- D. 7 9 years of related Experience
- E. 10 + years of related Experience
- <u>3. Supervisory Responsibility:</u> Supervision in this context means number of people whom the person formally evaluates.
- *Evaluation points x complexity factor = Total Points.
- A. 1-10 number supervised.
- B. 11 –25 number supervised.
- C. 26 50 number supervised.
- D. 51 80 number supervised.
- E. 80 + number supervised.
- <u>4. Complexity of Essential Job Functions</u>: Overall analysis and complexity of essential job functions of the position.
- A. Position requires minimal analysis; tasks are simple and repetitive.
- B. Position requires some analysis, accountability, gathering of facts, and study of data.
- C. Position requires a good deal of analysis, accountability, coordination and integration of data concerning specific assigned function area.
- D. Position requires continuous in-depth analysis, primary accountability, coordination and integration of data into practical action plans and systems design.

Distance Learning Outreach Specialist (Cont.)

Point Range: 715 - 754

Position Factors

- 5. Inside/Outside Contacts: The frequency and level of contact, both inside and outside of the district.
- A. Contacts limited to immediate co-workers and supervisors with local office.
- B. Requires frequent contact with participating district employees, school-based and district-level administrators outside agencies and community.
- C. Requires frequent contact with Associate, Assistant and Deputy superintendents, State Department of Education, Department heads, professional support groups and community.
- D. Requires frequent communication with Superintendent, School Board, union representatives, media, legislative leaders, and community.
- <u>6. Impact of Decision Making Responsibility:</u> The specific management, administrative, and professional responsibilities of the position.
- A. Most decisions referred to higher authority for approval. Perform only assigned duties and services.
- B. Exercises occasional independent action involving the interpretation of established practices and procedures. Decisions typically apply to a work group within a single department or function.
- C. Exercises independent action in area of specialty. Decisions typically apply to an entire department or function.
- D. Frequently exercises independent action in the implementation of major programs and objectives. Decisions may have an effect on other departments or functional areas requiring integration of efforts.
- E. Regularly exercises independent action. Makes decisions about major problems and policies which affect the entire district.
- 7. <u>District-wide Impact</u>: Service function of this position, i.e. the district-wide impact of this position on students, employees and the public. Stated differently, what is the consequence of a typical error when made by an incumbent?
- A. Limited impact even within work unit.
- B. Extensive impact within work unit and limited impact on other departments/schools.
- C. Extensive impact on individual work unit and/or schools.
- D. Extensive impact on multiple work units/schools with limited impact crossing divisional lines.
- E. Extensive impact on most all work units/schools, the public and legislative bodies.

Position Analysis Criteria

1. Education	2. Experience	3. Supervisory	4. Complexity of	5. Inside/	6. Impact of	7. District-								
Required	Required	Responsibility	Essential Job Functions		Decision Making Responsibility	Wide Impact								
A	С	N/A	С	В	С	D								

ADMINISTRATIVE, SUPERVISORY, PROFESSIONAL & TECHNICAL SALARY SCHEDULE Interim 20023-20034

13	148,833	138,706	129,263	121,290	113,032	105,330	97,940	91,462	86,086	80,224	74,759	69,667	64,917	60,498	56,384	52,535	48,961	45,625	42,524	39,619	36,922	34,558
12	144,779	134,928	125,742	117,986	109,953	102,461	95,272	88,971	83,741	78,039	72,723	69′, 29	63,149	58,850	54,848	51,104	47,627	44,382	41,366	38,540	35,916	33,617
11	140,836	131,253	122,317	114,772	106,958	99,670	92,677	86,548	81,460	75,913	70,742	65,923	61,429	57,247	53,354	49,712	46,330	43,173	40,239	37,490	34,938	32,701
10	137,000	127,678	118,985	111,646	104,045	96,955	90,153	84,191	79,241	73,845	68,815	64,127	952'65	25,688	51,901	48,358	45,068	41'66'	39,143	36,469	33,986	31,810
6	133,268	124,200	115,744	108,605	101,211	94,314	87,697	81,898	77,083	71,834	66,941	62,380	58,128	54,171	50,487	47,041	43,840	40,853	38,077	35,476	33,060	30,944
ဆ	129,638	120,817	112,591	105,647	98,454	91,745	82,308	29'62	74,983	69,877	65,118	60,681	56,545	52,696	49,112	45,760	42,646	39,740	37,040	34,510	32,160	30,101
7	126,107	117,526	109,524	102,769	95,772	89,246	82,984	77,497	72,941	67,974	63,344	59,028	200'55	51,261	47,774	44,514	41,484	859'82	36,031	33,570	31,284	29,281
9	122,672	114,325	106,541	99,970	93,163	86,815	80,724	75,386	70,954	66,123	61,619	57,420	23,507	49,865	46,473	43,302	40,354	37,605	35,050	35'626	30,432	28,483
2	119,331	111,211	103,639	97,247	90,625	84,450	78,525	73,333	69,021	64,322	59,941	55,856	52,050	48,507	45,207	42,123	39,255	36,581	34'092	21'167	29,603	27,707
4	116,081	108,182	100,816	94,598	88,157	82,150	982'92	71,336	67,141	62,570	58,308	54,335	50,632	47,186	43,976	40,976	38,186	35,585	33,166	30,902	28,797	26,952
M	112,919	105,235	98,070	92,021	85,756	79,912	74,305	69,393	65,312	998'09	56,720	52,855	49,253	45,901	42,778	39,860	37,146	34,616	32,263	30,060	28,013	26,218
2	109,843	102,369	95,399	89,515	83,420	77,735	72,281	67,503	63,533	59,208	55,175	51,415	47,911	44,651	41,613	38,774	36,134	33,673	31,384	29,241	27,250	25,504
	106,851	99,581	92,801	7,00,78	81,148	75,618	70,312	65,664	61,803	57,595	53,672	50,015	46,606	43,435	40,480	37,718	35,150	32,756	30,529	28,445	26,508	24,809
3000	35	34	33	32	31	30	29	28	27	56	25	24	23	22	21	20	19	18	17	16	15	14

THIS SCHEDULE IS BASED ON A 244 DAY CALENDAR.

NO STEP ADVANCEMENT FOR 2002-2003. S"HEDULES WERE INCREASED AN AVERAGE OF 5.5%.

Deferred: 7/15/03

AGENDA REQUEST FORM THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA

	THE SCHOOL	2 bornes of	proward coenti, i ze	Agenda Item Number
Meeting Date		•		
8/5/2003			me Certain Request	<u> </u>
	Yes _X_No)	Yes <u>X_No</u>	
TITLE				
	1.5	<i>f</i> : :	Cartina fan Distance I coming	Outroach Specialist for The
	Broward County, Fl		fications for Distance Learning	Guireach Specialist for The
	bloward County, Fi	Orida		
REQUESTED ACTION:				
		:-11	and minimum qualifications	for Distance Learning Outreach
Approve the atta	orization is requeste	job description	this position immediately follo	for Distance Learning Outreach owing the first reading. This is
the first reading.		d to advertise	ms position immediatory force	, ning the that seeming.
SUMMARY EX				
AND BACKGR				·
		within the Dis	strict has created the need for	a Distance Learning Outreach
Specialist to ser	ve as a liaison betwe	en the Browar	d County School's distance lea	rning initiative and local, state,
national, and in	nternational commu	nities. The	main functions of the job a	re to develop and coordinate
			nities; research, prepare, and	submit grant applications; and
	ance learning budge	t		
MAJOR SYST				
	All students will a			
• Goal Two:			esources. In will support and align with s	student
	achievement and i		in win support and angir with	student
X •Goal Four:			build a better school system.	
FINANCIAL II	MPACT			
There will be no	additional cost to th	e school distri	ct. Funding for this position is	already included in the funding
for Distance Lea	rning allocated to B	ECON. Annua	l salary and fringe benefits are	approximately \$56,491.
EXHIBITS: (L				
1. Executive S	ummary of proposed	l new job descr	ription, and minimum qualificat	tions to support the position of
		cialist in the D	epartment of Communications.	•
	Relations/BECON	Minimum Oue	lification and Desition Daint E	p. 1
			lification, and Position Point Fasional/Technical Interim Salar	
BOARD ACTIO		, , , , , , , , , , , , , , , , , , ,	SOURCE OF ADDITIONA	
			Dan G. Cochran	765-6220
			William Tegtman	760-73177
			Roma Gay Adkins	765-7026
(For Official Sch	hool Board Records'	Phyllis Schiffer-Simon	370-8350	
THE SCHOOL	L BOARD OF BRO	WARD COU	NTY, FLORIDA	
	$\langle M \rangle$,	
i /	er, Deputy Superint	endent		
Chief of Staff	471			
	<u> </u>			
Approved in Op	en Board Meeting or	n:		
	D			
	Ву	:		School Board Chair

School Board Agenda Item C-6 August 5, 2003

Executive Summary

Proposed New Job Description and Minimum Qualifications For Distance Learning Outreach Specialist for The School Board of Broward County, Florida

Recommended Organizational Non Chart Position Pay Grade 22

Position Title: Distance Learning Outreach Specialist

<u>Division/Department</u>: Office of the Deputy Superintendent/Chief of Staff/Communications, Strategic Planning & Community Relations/BECON/

Pay Grade: 22 (\$43,435 - \$60,498) Point Range: 715 - 754

Salary Schedule: Administrative, Supervisory & Professional/Technical

Recommended Policy Status: New Job Description - First Reading

<u>Rationale</u>: This expansion of distance learning within the District has created the need for a Distance Learning Outreach Specialist to serve as a liaison between the Broward County School's distance learning initiative and local, state, national, and international communities. The main functions of the job are to develop and coordinate educationally enriching distance learning opportunities; research, prepare, and submit grant applications; and maintain the distance learning budget.

<u>Cost</u>: There will be no financial impact to the school district. Funding for this position is already included in the funding for Distance Learning allocated to BECON. Annual salary and fringe benefits are approximately \$56,491.

THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA

JOB DESCRIPTION

POSITION TITLE:

Distance Learning Outreach Specialist

CONTRACT YEAR:

Twelve Months

PAY GRADE:

22

QUALIFICATIONS:

EDUCATION:

Associates degree from an accredited college preferred. A learning administration distance certificate in

applications is required.

EXPERIENCE:

Three (3) years combined experience in distance learning design, implementation, and technology preferred which includes knowledge of and demonstrated skills in the integration of communication technologies used in distance learning; experience in distance learning program development and in working with community resources to

coordinate activities.

OR

EDUCATION:

Standard high school diploma or satisfactory completion of an approved General Education Development (GED) Testing Program and a certificate in distance learning administration or applications is required.

EXPERIENCE:

Five (5) years combined experience in distance learning design, implementation, and technology required which includes knowledge of and demonstrated skills in the integration of communication technologies used in distance learning; experience in distance learning program development and in working with community resources to coordinate activities.

ADDITIONAL

REQUIREMENTS:

Bilingual and computer skills preferred.

REPORTS TO:

BECON Distance Learning Coordinator

SUPERVISES:

No supervisory responsibilities

POSITION GOAL:

Develop distance learning opportunities beyond the classroom by promoting distance learning throughout the community, including local, national, and international. Secure community volunteers to participate in distance learning initiatives.

ESSENTIAL PERFORMANCE RESPONSIBILITIES:

The Distance Learning Outreach Specialist shall:

- 1. develop, coordinate, and maintain distance learning programs in the areas of special events, community outreach, and international cultural exchange for Broward County Schools.
- 2. design, prepare specifications and implement an exterior distance learning video communications network.
- 3. design and implement a distance learning content provider network.
- 4. demonstrate the performance of the various steps in the cycle of a distance learning project outside of the school district.
- 5. research and implement new distance learning technologies.
- 6. research and prepare grant requests to further expand distance learning capabilities.
- 7. maximize the benefits from the available distance learning technologies by analyzing and solving distance learning issues to meet the needs of management.
- 8. provide site visits and training to schools, districts, and communities on a local, regional, national, and international level for the development and implementation of distance learning projects.
- 9. promote distance learning services through formal and informal meetings, conference, and presentations locally, statewide, nationally and internationally.
- 10. coordinate with vendors for the acquisition of distance learning equipment and peripherals for the district.
- 11. provide distance learning technical training to district and school based staff.
- 12. work closely with other departments as it relates to distance learning.
- 13. serve on the Technology Standards Committee to ensure that distance learning technologies are compliant with district and industry standards.
- 14. assist in writing specifications and standards for distance learning equipment.
- 15. assist the Coordinator in matters related to distance learning.
- 16. perform and promote all activities in compliance with equal employment and non-discrimination policies of the School Board of Broward County.
- 17. participate successfully in the training programs offered to increase the individual's skill and proficiency related to the assignments.
- 18. keep informed and updated on all trends in distance learning.
- 19. review current developments, literature and technical sources of information related to job responsibility.
- 20. ensure adherence to good safety procedures.
- 21. follow Federal and State laws, as well as School Board policies.
- 22. perform other duties as assigned by administrator/supervisor or designee

PHYSICAL REQUIREMENTS:

Light work: Exerting up to 20 pounds of force occasionally, and/or up to 10 pounds of force as frequently as needed to move objects.

TERMS OF EMPLOYMENT:

Salary and benefits shall be paid consistent with the District's approved compensation plan. Length of the work year and hours of employment shall be those established by the School Board.

EVALUATION:

Performance will be evaluated in accordance with Board Policy.

Distance Learning Outreach Specialist

Point Range: 715 - 754

Position Factors

- 1. Education Required: Level of education which is required for the position:
- A. High School or G.E.D.
- B. A.A. in related field or specialized (advanced) vocational training.
- C. B.S. or B.A. in related field.
- D. M.S. or M.A. in related field.
- E. Doctorate in related field and/or required specialized training.
- 2. Experience Required: Related work experience needed by a person with the specified education background necessary to competently fulfill the requirements of the position. (Not the experience of the incumbent.)
- A. 0-2 years of related Experience B. 3 – 4 years of related Experience
- C. 5-6 years of related Experience
- D. 7 9 years of related Experience
- E. 10 + years of related Experience
- 3. Supervisory Responsibility: Supervision in this context means number of people whom the person formally evaluates.
- *Evaluation points x complexity factor = Total Points.
- A. 1 10 number supervised.
- B. 11 –25 number supervised.
- C. 26 50 number supervised.
- D. 51 80 number supervised.
- E. 80 + number supervised.
- 4. Complexity of Essential Job Functions: Overall analysis and complexity of essential job functions of the position.
- A. Position requires minimal analysis; tasks are simple and repetitive.
- B. Position requires some analysis, accountability, gathering of facts, and study of data.
- C. Position requires a good deal of analysis, accountability, coordination and integration of data concerning specific assigned function area.
- D. Position requires continuous in-depth analysis, primary accountability, coordination and integration of data into practical action plans and systems design.

Distance Learning Outreach Specialist (Cont.)

Point Range: 715 - 754

Position Factors

- 5. Inside/Outside Contacts: The frequency and level of contact, both inside and outside of the district.
- A. Contacts limited to immediate co-workers and supervisors with local office.
- B. Requires frequent contact with participating district employees, school-based and district-level administrators outside agencies and community.
- C. Requires frequent contact with Associate, Assistant and Deputy superintendents, State Department of Education, Department heads, professional support groups and community.
- D. Requires frequent communication with Superintendent, School Board, union representatives, media, legislative leaders, and community.
- <u>6. Impact of Decision Making Responsibility:</u> The specific management, administrative, and professional responsibilities of the position.
- A. Most decisions referred to higher authority for approval. Perform only assigned duties and services.
- B. Exercises occasional independent action involving the interpretation of established practices and procedures. Decisions typically apply to a work group within a single department or function.
- C. Exercises independent action in area of specialty. Decisions typically apply to an entire department or function.
- D. Frequently exercises independent action in the implementation of major programs and objectives. Decisions may have an effect on other departments or functional areas requiring integration of efforts.
- E. Regularly exercises independent action. Makes decisions about major problems and policies which affect the entire district.
- 7. <u>District-wide Impact:</u> Service function of this position, i.e. the district-wide impact of this position on students, employees and the public. Stated differently, what is the consequence of a typical error when made by an incumbent?
- A. Limited impact even within work unit.
- B. Extensive impact within work unit and limited impact on other departments/schools.
- C. Extensive impact on individual work unit and/or schools.
- D. Extensive impact on multiple work units/schools with limited impact crossing divisional lines.
- E. Extensive impact on most all work units/schools, the public and legislative bodies.

Position Analysis Criteria

		1	Ushion Amarysi	5 CITICITA		
1. Education Required	2. Experience Required	3. Supervisory Responsibility		5. Inside/ Outside Contacts	6. Impact of Decision Making Responsibility	7. District- Wide Impact
A	С	N/A	С	В	С	D

ADMINISTRATIVE, SUPERVISORY, PROFESSIONAL & TECHNICAL SALARY SCHEDULE Interim 20023-20034

14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	GRADE	
24,809	26,508	28,445	30,529	32,756	35,150	37,718	40,480	43,435	46,606	50,015	53,672	57,595	61,803	65,664	70,312	75,618	81,148	87,077	92,801	99,581	106,851		_
25,504	27,250	29,241	31,384	33,673	36,134	38,774	41,613	44,651	47,911	51,415	55,175	59,208	63,533	67,503	72,281	77,735	83,420	89,515	95,399	102,369	109,843		2
26,218	28,013	30,060	32,263	34,616	37,146	39,860	42,778	45,901	49,253	52,855	56,720	60,866	65,312	69,393	74,305	79,912	85,756	92,021	98,070	105,235	112,919		3
26,952	28,797	30,902	33,166	35,585	38,186	40,976	43,976	47,186	50,632	54,335	58,308	62,570	67,141	71,336	76,386	82,150	88,157	94,598	100,816	108,182	116,081		4
27,707	29,603	31,767	34,095	36,581	39,255	42,123	45,207	48,507	52,050	55,856	59,941	64,322	69,021	73,333	78,525	84,450	90,625	97,247	103,639	111,211	119,331		5
28,483	30,432	32,656	35,050	37,605	40,354	43,302	46,473	49,865	53,507	57,420	61,619	66,123	70,954	75,386	80,724	86,815	93,163	99,970	106,541	114,325	122,672		6
29,281	31,284	33,570	36,031	38,658	41,484	44,514	47,774	51,261	55,005	59,028	63,344	67,974	72,941	77,497	82,984	89,246	95,772	102,769	109,524	117,526	126,107		7
30,101	32,160	34,510	37,040	39,740	42,646	45,760	49,112	52,696	56,545	60,681	65,118	69,877	74,983	79,667	85,308	91,745	98,454	105,647	112,591	120,817	129,638		œ
30,944	33,060	35,476	38,077	40,853	43,840	47,041	50,487	54,171	58,128	62,380	66,941	71,834	77,083	81,898	87,697	94,314	101,211	108,605	115,744	124,200	133,268		9
31,810	33,986	36,469	39,143	41,997	45,068	48,358	51,901	55,688	59,756	64,127	68,815	73,845	79,241	84,191	90,153	96,955	104,045	111,646	118,985	127,678	137,000		10
32,701	34,938	37,490	40,239	43,173	46,330	49,712	53,354	57,247	61,429	65,923	70,742	75,913	81,460	86,548	92,677	99,670	106,958	114,772	122,317	131,253	140,836		3
33,617	35,916	38,540	41,366	44,382	47,627	51,104	54,848	58,850	63,149	67,769	72,723	78,039	83,741	88,971	95,272	102,461	109,953	117,986	125,742	134,928	144,779		12
34,558	36,922	39,619	42,524	45,625	48,961	52,535	56,384	60,498	64,917	69,667	74,759	80,224	86,086	91,462	97,940	105,330	113,032	121,290	129,263	138,706	148,833		13

THIS SCHEDULE IS BASED ON A 244 DAY CALENDAR.

NO STEP ADVANCEMENT FOR 2002-2003:-SCHEDULES WERE INCREASED AN AVERAGE OF 5.5%.