

EXECUTIVE SUMMARY

**Campus Options
Parkway Middle School, Fort Lauderdale
SMART Program Improvements**

Introduction

This memo intends to **provide options and recommendations to the School Board of Broward County regarding enhancements to the Parkway Middle School campus**. In providing this information, it is the intent of staff to chart a course toward achieving both short- and long-term goals for the campus while accounting for feedback provided by the school’s surrounding community.

In collaboration with OFC, Portfolio Services, the Parkway Middle School Administration, and the District Board Member, a phased approach for reaching these goals has been identified for review. The purpose of this two-phase approach is to allow for much needed renovations to be addressed while further exploration of long-term solutions can continue.

A more detailed explanation of these recommendations, including background and available options can be found in the content that follows.

Background

The original scope of work designated for Parkway Middle School through the SMART Bond Program includes renovations to 28 campus buildings. However, through the scope validation process undertaken at the onset of the Design phase, and existing Castaldi reports allowing demolition of 20 of these buildings, further consideration of the proper path forward has become necessary.

Current enrollment at Parkway Middle School stands at 1,398 with a capacity of 2,192. With an **under-enrollment of 794**, opportunities are being presented through the SMART Program to right-size campus capacity and make the most effective use of funding. This has led to a necessary pause in the original plan for the project in order to discover alternative solutions.

To ensure the best possible outcome for the students, staff, and surrounding community, it is now proposed that renovations which have been designated as essential by all involved parties may continue without further delay as a first phase of this alternative process, while further planning and community engagement continues in a second phase of longer-term solutions.

Proposed Two-Phase Approach

Phase 1 – Essential Repairs and Demolition	Phase 2 – Future Benefit and Sustainability
<ol style="list-style-type: none">1. Renovations and enhancements to address immediate needs2. Demolition of unused buildings3. Utility improvements, including possibility of relocation, pipe capping, and restoration of green spaces	<ol style="list-style-type: none">1. Further evaluation of remaining buildings2. Development of available options with key stakeholder input

Base Recommendation

Phase 1 of the proposed alternative approach will aim to **(1.1) address the immediate renovation needs of Parkway Middle School** as well as **(1.2) begin the process of right-sizing the campus through demolition of unused buildings.**

(1.1) The scope of work for the immediate renovations would include re-roofing, window replacements and exterior painting for Buildings 22-26, which as newer buildings have maintained suitable condition to require only these minor repairs.

Essential Repairs

Building	Scope of Work	Current Programs	Year Built	Student Stations
Building 22	Aluminum window replacement, exterior door hardware replacement	Performing arts, classrooms	1990	199
Building 23	Re-roofing, exterior door hardware replacement	Electrical, mechanical	1990	0
Building 24	Fire sprinklers (De-Scoped)	Classrooms	1997	516
Building 25	Exterior painting	Classrooms	2010	618
Building 26	Exterior painting	Gym, locker, shower, dressing	2010	0

(1.2) Buildings which are not currently in use (listed in the table below) would be removed from campus by demolition rather than moving forward with renovations as originally planned. Such removal will serve to adjust the campus capacity to 1,609, changing the overall enrollment status at the school to a more efficient 87% from its current 64% standing. In addition to the benefit of right-sizing, demolition of unused buildings serves as a more cost-efficient alternative to renovation up to current standards, and alleviates several safety, security, and health concerns.

Note: All buildings listed below have Florida Department of Education Castaldi Reports

Demolition

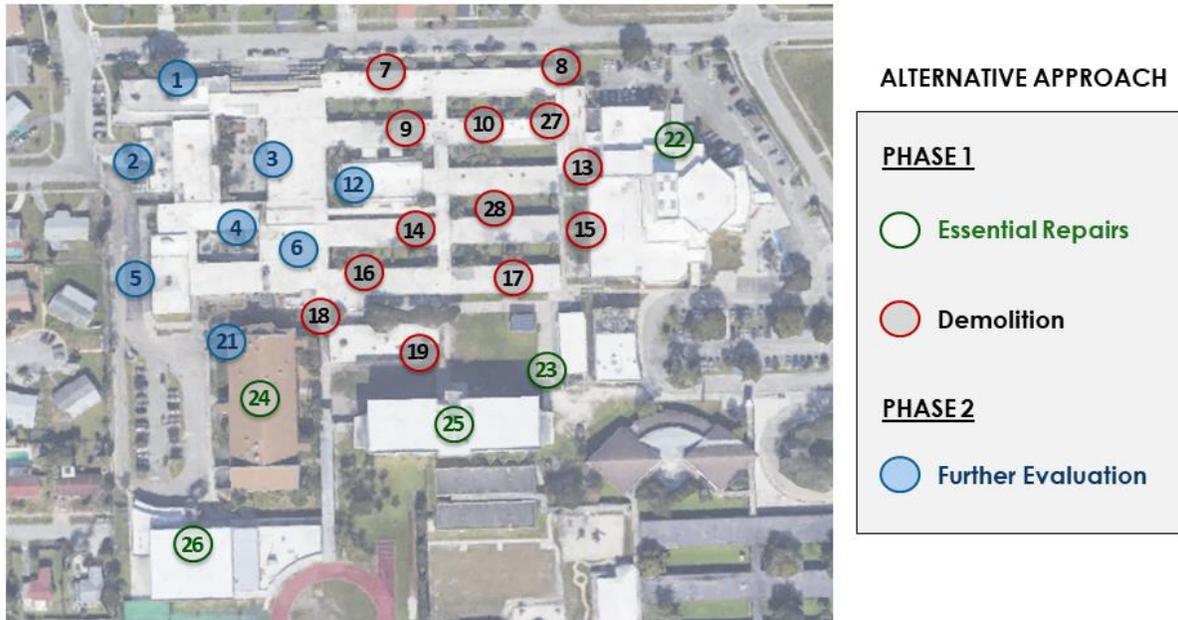
Building	Unassigned Vacant Spaces	Year Built	Student Stations
Building 7	Classrooms, skills lab	1958	66
Building 8	Classrooms	1958	88
Building 9	Classrooms	1958	88
Building 10	Science, materials storage, teacher planning	1958	44
Building 13	Science, materials storage	1958	44
Building 14	Classrooms	1958	88
Building 15	Classrooms	1958	88
Building 16	Classrooms	1958	88
Building 17	Classrooms, ESE	1958	51
Building 18	Mechanical room, custodial	1971	0
Building 19	PE locker, shower, restroom (not used)	1958	0
Building 27 & 28	Gazebos	1991	0

645

Phase 2 of the proposed alternative approach will focus on a more in-depth **evaluation of the school’s remaining buildings (Buildings 1-6, 12, and 21)** and **development of available options which will include, at surface level: renovation only, partial renovation and replacement, or demolition and replacement.**

Allowing for additional time spent on planning and in discussion with Parkway Middle School’s key stakeholders will ensure that funding and resources are used to reach the most sustainable and beneficial long-term solution. During this time, valuable information and perspectives will be gathered from the school administration, District staff, municipal and community officials, and the surrounding community at large (both in-boundary and out-of-boundary).

Deciding on a long-term vision for the campus opens many opportunities to explore as a community, including a Pre-K-8 model through merger with Broward Estates Elementary School, or the potential for a forward-thinking model blending both in-person and virtual education.



Financial Impact

The original funding allocation for DEFP/SMART Program enhancements at Parkway Middle School is \$3.17 million. Phase 1 of the proposed alternative approach is estimated to have a construction cost of \$2.3 million which can be accomplished with minimal to no additional funding.

Requested School Board Approvals and Next Steps

To proceed with the proposed two-phase approach for Parkway Middle School’s SMART Program enhancements, School Board approval is required for changes to the original scope of work. Specifically, this entails a change from renovation to demolition for Buildings 7-10, 13-19, 27, and 28.

Once School Board approval has been received, the current design firm, Crain Atlantis, will submit the required construction documents for Phase 1 to the Building Department for permitting. The scope of work for Phase 1 will then progress to an Advertisement for Bid in the Hire Contractor phase, with a Construction Bid Recommendation anticipated to be brought back to the School Board for approval by Q1 2021.

SMART Program Scope Changes Requiring Approval

Building	Original SMART Scope	Alternative Scope (Phase 1)
Building 7	Renovation	Demolition
Building 8	Renovation	Demolition
Building 9	Renovation	Demolition
Building 10	Renovation	Demolition
Building 13	Renovation	Demolition
Building 14	Renovation	Demolition
Building 15	Renovation	Demolition
Building 16	Renovation	Demolition
Building 17	Renovation	Demolition
Building 18	Renovation	Demolition
Building 19	Renovation	Demolition
Building 27	Renovation	Demolition
Building 28	Renovation	Demolition